**Water Services Delivery Plan**

**[Name of Council or Council Grouping]**

[Date submitted]

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| ***How to populate this Water Services Delivery Plan template*** |
| *The intent of this Water Services Delivery Plan template (Plan template) is to support councils to prepare Water Services Delivery Plans (‘Plan(s)’), as required by the Local Government (Water Services Preliminary Arrangements) Act 2024 (Act). The Act requires councils to prepare Plans that:*   * *Identify the current state of the council’s water services;* * *Demonstrate publicly the council’s commitment to deliver water services in a way that:*   + *Ensures that the council will meet all relevant regulatory quality standards for its water services;*   + *Is financially sustainable for the council;*   + *Ensures the council will meet all drinking water quality standards; and*   + *Supports the council’s housing growth and urban development, as specified in the council’s Long-Term Plan.*   *This Plan template includes explanations of the specific information required under the Act, the type of information that could be provided to demonstrate compliance with the content requirements for the Plans under the Act, and the Department of Internal Affairs’ (‘the Department(s)’) general expectation as to the level of detail to be provided. Please note that these explanations do not constitute legal advice and councils should consider obtaining their own independent legal advice before submitting their Plans. The information needed to be able to complete the Plan should be sourced from existing council documents, such as the Long-Term Plan. Councils who require further information and/or support to prepare their Plans should contact the Department at* [*wdsp@dia.govt.nz*](mailto:wdsp@dia.govt.nz)*.*  *Please delete these explanations once each section has been completed.*  ***A Financial Plan Template [available at*** [***www.dia.govt.nz/Water-Services-Policy-Water-Services-Delivery-Plans***](http://www.dia.govt.nz/Water-Services-Policy-Water-Services-Delivery-Plans)***] has also been provided to assist councils to populate financial data for financial projections, financial sustainability metrics and other financial disclosures.*** *The Department can provide councils with a Financial Projections template populated with publicly available information based on 2024-34 Long-Term Plan information on request. The projected financial statements are special purpose financial statements for the purpose of PBE FRS 42 – Prospective Financial Statements.*  ***Process guidance matters related to the preparation and submission of the Plans is available at*** [***www.dia.govt.nz/Water-Services-Policy-Water-Services-Delivery-Plans***](http://www.dia.govt.nz/Water-Services-Policy-Water-Services-Delivery-Plans)  ***Joint Plans:*** *Part A of this Plan template includes additional guidance for information requirements in joint Plans. Councils who are proposing to submit joint Plan should contact the Department.* |

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# Part A: Statement of financial sustainability, delivery model, implementation plan and assurance

## Statement that water services delivery is financially sustainable

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| Statement that water services delivery is financially sustainable |
| **Financially sustainable water services provision** |
| *The purpose of this section is to summarise how the Plan will ensure that water services will be delivered in a financially sustainable manner, by 30 June 2028 at the latest.*  *This requires confirmation that the Plan ensures water services delivery will meet the Financially Sustainable delivery assessment in Part D of the Plan template.*  *It is recommended that this section includes commentary (from Part D) on:*   * *Transitional arrangements to ensure financially sustainable water services provision by 30 June 2028;* * *Revenue requirements to meet costs of water services delivery over the Plan period;* * *The proposed levels of investment required over the Plan period; and* * *Funding and financing arrangements to deliver the proposed levels of investment.* |

## Proposed delivery model

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| Proposed model to deliver financially sustainable water services |
| **The proposed model to deliver water services** |
| *The purpose of this section is to succinctly describe the proposed delivery model, or arrangements for the future delivery of water services (including organisation structure, ownership and contractual arrangements).*  *In explaining how water services are proposed to be delivered, the Plan must set out:*   * *The anticipated or proposed model or arrangements for delivering water services (including, whether the council or councils will continue to deliver water services in its district alone, or intends to enter a joint arrangement);* * *How water services revenues will be ringfenced as separate and distinct from other council business.* * *The following matters may also be included in this section*   + *Why the proposed delivery model was selected and the benefits of this model;*   + *Proposed revenue collection methods, how charges are set and how revenues will cover the costs of service provision.*   *Councils will need to describe the anticipated or proposed model or arrangements in sufficient detail to enable an implementation plan to be developed and address the related sections regarding how the proposed model will impact regulatory compliance and financial projections.* |

## Implementation plan

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| Implementation plan |
| **Implementing the proposed service delivery model** |
| *The council must give effect to the proposals or undertakings relating to the future delivery of water services that are identified in the councils’ Plan. Plans must include an implementation plan that:*   * *Sets out the process for delivering the proposed model or arrangements identified in the Plan; and* * *If a council is proposing to continue to deliver water services itself, and not as part of a joint arrangement, the actions that the council will take to ensure its delivery of water services will be financially sustainable by 30 June 2028.*   *The implementation plan must include:*   * *The name of each council that commits to delivering the proposed model or arrangements;* * *A process for delivering the proposed model or arrangements;* * *A commitment to give effect to the proposed model or arrangements once the Plan is accepted; and* * *The timeframes and milestones for delivering the proposed model or arrangements.* |

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| ***Additional guidance for joint Plans (and arrangements)*** |
| *Each council that is proposed to be a party to the joint arrangement must be clearly identified in the joint plan.*  *Joint Plans must include:*   * *A description of whether the joint arrangement will deliver:*   + *All water services for all councils within the joint arrangement; or*   + *All water services except for some or all services in relation to all the councils’ stormwater networks; or*   + *All water services for some of the councils, and all water services except for some or all services in relation to stormwater networks for other councils.* * *Information on the likely form of the joint arrangement, including whether it is anticipated it will involve water services being delivered by:*   + *A joint water services council-controlled organisation (WSCCO);*   + *An arrangement described in section 137 of the Local Government Act 2002;*   + *Another organisation or arrangement that the councils are considering.* * *A joint Plan may also contain further information about the joint arrangement, including:* * *The ownership structure* * *The governance structure* * *The control and financial rights of each council in the joint arrangement.* |

## Consultation and engagement

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| Consultation and engagement |
| **Consultation and engagement undertaken** |
| *The purpose of this section is to summarise consultation and engagement carried out in the development of the Plan. A council or group of councils must consult the community on its anticipated or proposed model or arrangement for delivering water services in its Plan. A council or groups of councils are not required to consult generally on a draft or final plan, but a council may choose to do so.*  *Any consultation the council undertakes must be in accordance with the consultation and decision-making requirements in sections 61 to 64 of the Act.*  *Further information on consultation is included in the* ***Process guidance****.* |

## Assurance and adoption of the Plan

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| Assurance and adoption of the Plan |
| *The Act requires that each Plan that is submitted to the Secretary for Local Government for acceptance must include a certification, made by the Chief Executive of the council(s) to which the Plan relates, that:*   * *The Plan complies with the Act; and* * *The information contained in the Plan is true and accurate.*   *While the Act does not require Plans to be verified independently, to ensure that the information is true and accurate, Councils may wish to either seek independent advice to verify the accuracy of information provided in the Plan or assess their Plan in-house. While not a mandatory requirement, we recommend considering the matters set out below when certifying the Plan.*  *When certifying the Plan, the Chief Executive of the council(s) may include commentary on:*   * *The levels of confidence in the underlying information included in the Plan. This could include comment on the level of confidence in regulatory compliance, asset condition, investment requirements, asset valuations or certainty around financial projections.* * *Any material risks or constraints that may impact on the delivery of water services, the ability to implement the Plan or to achieve financially sustainable water services provision by 30 June 2028.* * *Any assurance processes undertaken to verify the accuracy of information included in the Plan.* |
| **Council resolution to adopt the Plan** |
| *Councils must adopt their Plans by resolution. In order to demonstrate compliance with this requirement, it is expected that councils will include the resolution date and a copy of the decision to adopt the Plan. For a joint Plan, this resolution to adopt the Plan must be completed by each council to which the Plan relates.* |
| **Certification of the Chief Executive of *[Council name]*** |
| *The Council Chief Executive can complete the following certification statement to demonstrate compliance. For joint Plans, this certification statement should be modified to certify only the information provided by the council in the preparation of the Plan, as opposed to all information included in the Plan.*  I certify that this Water Services Delivery Plan:   * complies with the Local Government (Water Services Preliminary Arrangements) Act 2024, and * the information contained in the Plan is true and accurate.   Signed: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  Name: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  Designation: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  Council: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  Date: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_ |

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| ***Additional guidance for joint Plans*** |
| *For a joint Plan, a resolution to adopt the Plan must be completed by each council to which the Plan relates.*  *For a joint Plan, the certification statement must be made by the Chief Executive of each council to which the Plan relates, in respect of the information provided by that council.* |

# Part B: Network performance

## Investment to meet levels of service, regulatory standards and growth needs

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| Investment required in water services |
| **Serviced population** |
| *The purpose of this section is to succinctly describe:*   * *Current population of the city or district (or combined city or districts) that the council (or councils) provide water services to;* * *Current population within the city or district that does not receive water services; and* * *The estimated future population that will require water services over the next 10-30 years.*   *Populate the following table*   |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Projected serviced population | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | Serviced population | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | | Total residential connections | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | | Total non-residential connections | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | [X,XXX] | |
| **Serviced areas** |
| *The purpose of this section is to succinctly describe:*   * *The areas in the city or district that receive water services (agriculture/rural council owned water schemes that supply domestic drinking water to be included);* * *The areas in the city or district that do not receive water services;* * *Current levels of services and performance relating to water services currently provided (refer to non-financial DIA performance standards and council levels of service (LOS) performance measures); and* * *The water services infrastructure associated with providing for population growth and development capacity.* |
| *Populate the following table*   |  |  |  |  | | --- | --- | --- | --- | | Serviced areas (by reticulated network) | Water supply  # schemes | Wastewater  #schemes | Stormwater  # catchments | | **Residential areas** (If more than one identify separately) | [name of scheme(s) and number of connections] | [name of scheme(s) and number of connections] | [name of scheme(s) and number of properties served] | | **Non-residential areas** (If more than one identify separately) | [name of scheme and number of connections] | [name of scheme and number of connections] | [name of scheme and number of properties served] | | **Mixed-Use rural drinking water schemes (where these schemes are not part of the council’s water services network)** | [name of scheme and number of connections] | n/a | n/a | | **Areas that do not receive water services** (If more than one identify separately) | [number of properties not connected] | [number of properties not connected] | [number of properties not served] | | **Proposed growth areas**   * Planned (as identified in district plan) * Infrastructure enabled (as identified and funded in LTP) | [name of growth area and number of connections] | [name of growth area and number of connections] | [name of growth area and number of properties served] | |
| **Assessment of the current condition and lifespan of the water services network** |
| *The purpose of this section is to describe:*   * *Average age of network assets;* * *Condition of network assets providing water services (include assessment of condition of assets, when condition assessment was last carried out, expected lifespan and quantity of backlog of renewals and maintenance); and* * *Critical water services assets (if available).* |
| *Populate the following table*   |  |  |  |  | | --- | --- | --- | --- | | Parameters | Drinking supply | Wastewater | Stormwater | | **Average age of Network Assets** | [age] | [age] | [age] | | **Critical Assets** | [identified / not identified] | [identified / not identified] | [identified / not identified] | | **Above ground assets**   * Treatment plant/s * Percentage or number of above ground assets with a condition rating * Percentage of above –ground assets in poor or very poor condition | [number]  [%]  [%] | [number]  [%]  [%] | [number]  [%]  [%] | | **Below ground assets**   * Total Km of reticulation * Percentage of network with condition grading * Percentage of network in poor or very poor condition | [Km]  [%]  [%] | [Km]  [%]  [%] | [Km]  [%]  [%] | |
| **Asset management approach** |
| *In this section, Plans must briefly describe the asset management approach being used or proposed for future delivery model, including capital, maintenance, and operational programmes for delivering water services. This may include:*   * *Existing and proposed service delivery mechanisms;* * *Existing and proposed asset management systems;* * *Supporting asset management policy or framework; and* * *Asset management maturity assessment (if available).* |
| **Statement of regulatory compliance** |
| *The purpose of this section is to describe: :*   * *Any significant resource consents held by the council or councils, the type of consent, and their expiry date;* * *Any expired consents that are currently being renewed under section 124 Resource Management Act 1991;* * *Any active resource consent applications;* * *Whether and to what extent water services comply with current regulatory requirements;* * *Whether and to what extent water services will comply with any anticipated future regulatory requirements;* * *Whether any water services are not expected to comply with current regulatory requirements or are not expected to comply with any anticipated future regulatory requirements, and if so:*   + *A description of the actual or potential non-compliance; and*   + *A description of how the proposed delivery model or arrangements provided under the Plan will assist to ensure water services will comply.*   *It is expected that in this section, Plans will also describe how the Plan ensures that the council (or councils for a joint Plan) will meet all relevant regulatory quality standards for its water services.* |
| *Populate the following table*   |  |  |  |  | | --- | --- | --- | --- | | Parameters | Drinking supply  schemes | Wastewater  schemes | Stormwater  Schemes/catchments | | **Drinking water supply**   * Bacterial compliance (E.coli) * Protozoa compliance * Chemical compliance * Boiling water notices in place * Fluoridation * Average consumption of drinking water * Water restrictions in place (last 3 years) * Firefighting sufficient | [yes or no]  [yes or no]  [yes or no]  [# of notices in place for last 3 years]  [yes/no/planned/not applicable]  [l/person/day]  [yes or no]  [yes/no] | n/a | n/a | | **Resource Management**   * Significant consents (note if consent is expired and operating on S124) * Expire in the next 10 years * Non-compliance: * Significant risk non-compliance * Moderate risk non-compliance * Low risk non-compliance * Active resource consent applications * Compliance actions (last 24 months): * Warning * Abatement notice * Infringement notice * Enforcement order * Convictions | Water supply take [number]  Water discharge [number]  [number]  [number]  [number]  [number]  [number/detail consent]  [number]  [number]  [number]  [number]  [number] | Wastewater discharge water/land/air [number]  Network [number]  [number]  [number]  [number]  [number]  [number/detail consent]  [number]  [number]  [number]  [number]  [number] | Stormwater discharge [number]  Network [number]  [number]  [number]  [number]  [number]  [number/detail consent]  [number]  [number]  [number]  [number]  [number] |   *Further guidance on regulatory compliance measures is provided at the end of this section.* |

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| Capital expenditure required to deliver water services and ensure that water services comply with regulatory requirements |
| *In this section, it is expected that Plans will highlight significant capital projects included in projected investment requirements. Significant projects are those that will achieve compliance, LOS, and enable growth. They should also include significant renewals and upgrades of the networks.*  *This section should include projects that may not currently be identified in the Long-Term Plan but are deemed to be a significant project over the following 20 years.*  *In this section, Plans must provide details on the capital expenditure required (for a period of not less than 10 consecutive financial years starting with the 2024-25 financial year) to deliver water services and ensure that water services comply with regulatory requirements.*  *In describing the capital expenditure required over 10 years to deliver water services, it is expected that councils will ensure that the level of investment:*   * *Meets existing and proposed levels of service;* * *Enables the operation, maintenance and renewal of network assets;* * *Meets regulatory requirements; and* * *Provides for growth to the extent it supports the council’s housing growth and urban development, as specified in the council’s current Long-Term Plan.*   *Councils may refer to their 30-year Infrastructure Strategy, where proposed investment outside of the 10-year Plan period will respond to or have a material impact on the matters set out in the bullet points above.*  *Councils are encouraged to comment on:*   * *How the proposed investment leads to an uplift (or maintains) the current level of service; and* * *Benefits to communities from the proposed level of investment in terms of levels of service, compliance with regulatory requirements and providing for growth.* |
| *This section requires the population of the following summary table of projected investment requirements.*   |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Projected investment in water services | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | **Drinking Water** |  |  |  |  |  |  |  |  |  |  | | Capital expenditure - to meet additional demand | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Capital expenditure - to improve levels of services | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Capital expenditure - to replace existing assets | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total projected investment for drinking water** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | | **Wastewater** |  |  |  |  |  |  |  |  |  |  | | Capital expenditure - to meet additional demand | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Capital expenditure - to improve levels of services | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Capital expenditure - to replace existing assets | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total projected investment for wastewater** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | | **Stormwater** |  |  |  |  |  |  |  |  |  |  | | Capital expenditure - to meet additional demand | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Capital expenditure - to improve levels of services | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Capital expenditure - to replace existing assets | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total projected investment for stormwater** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | | **Total projected investment in water services** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |
| **Historical delivery against planned investment** |
| *To demonstrate delivery against planning investment, councils are requested to disclose historical actual investment spend on water services infrastructure against planned investment.*   |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Delivery against planned investment | Renewals investment for water services | | | | Total investment in water services | | | | | **FY2024/25** | **FY21/22 - FY23/24** | **FY18/19 - FY20/21** | **Total** | **FY2024/25** | **FY21/22 - FY23/24** | **FY18/19 - FY20/21** | **Total** | | Total planned investment (set in the relevant LTP) | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Total actual investment | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Delivery against planned investment (%)** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** |   *Councils are encouraged to confirm if:*   * *The level of investment that was delivered against what was provided for in the relevant Long-Term Plan;* * *Any constraints on delivery that impacted historical actual investment;* * *Any steps taken to improve future delivery against the Plan; and* * *Peaks in future years and approach to accommodate and deliver on the planned investment.* |

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| ***Additional guidance for Statement of Regulatory Compliance*** |
| *Regulatory compliance includes meeting drinking water standards, resource consents for water takes and discharges, wastewater discharge consents (land, air, odour amongst others), stormwater discharge consents and network consents (do not include land use consents or temporary structure consents).*  *Current or future regulatory requirements includes:*   * *When a system is nearing non-compliance or experiences frequent non-compliance with conditions (for example, nearing level of service, capacity constraints) and consent unlikely to be renewed in current form without investment in water services assets, and systems.* * *Existing consents may have been in place for many years, and it is expected when they are renewed that regulatory requirements are likely to be changed significantly to align with newer consent conditions.* * *Existing consent conditions are unlikely to meet community or iwi expectations therefore will need to be amended to accommodate.*   *Confirm if:*   * *You are delaying wastewater consent replacements and waiting for new regulatory wastewater standards;* * *There are any issues with water take/source consents or implementation of water safety plans and associated improvement works (for example, need new water source); and/or* * *The investment plan includes fluoridation installation or associated upgrades, (under the Health Act 1956).* |

# Part C: Revenue and financing arrangements

## Revenue and charging arrangements

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| Revenue and charging arrangements |
| **Charging and billing arrangements** |
| *It is expected that this section will describe how consumers will be charged for water services, including:*   * *How water services are currently charged for each supply scheme/catchment;* * *How water services are proposed to be charged for each supply scheme/catchment;* * *Any changes between current and future charging mechanisms; and* * *How the revenue from water services will be separated from the council’s other functions and activities.* |
| **Water services revenue requirements and sources** |
| *It is expected that this section will summarise the:*   * *Revenue requirements under the Plan;* * *Sources of revenue – household charges (rates and volumetric charges) and other revenue sources (including user charges/fees, Development Contributions, capital/operating subsidies and grants, and other income);* * *Where a water services organisation is to be established, whether it is proposed that the water services provider will directly charge consumers or whether charging and billing will be undertaken by council and passed through to the water services provider; and* * *Charging and collection methodology – for residential and non-residential consumers.* |
| **Existing and projected commercial and industrial users’ charges** |
| *It is expected that this section will summarise the:*   * *Current charging and collection methodology for water services – for residential and non-residential consumers; and* * *Projected charges for residential households on average over the 10-year period.* |
| **The affordability of projected water services charges for communities** |
| *In this section, it is expected that councils will comment on:*   * *Affordability considerations and constraints, including the community’s ability to pay projected water services charges; and* * *Average water charges per connection as a percentage of median household income.* |

## Funding and financing arrangements

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| Funding and financing arrangements |
| **Water services financing requirements and sources** |
| *It is expected that this section will describe:*   * *Projected borrowing requirements over the 10-year period to deliver the level of investment required;* * *Minimum cash and working capital requirements for the sustainable delivery of water services;* * *Borrowing limits for water services and all council business;* * *Whether projected borrowings are within borrowing limits;* * *Financial strategy for financing water services investment and operating expenditure;* * *Expected tenor of new borrowings and how interest rate and refinance risk will be managed; and* * *Debt repayment strategy.* |
| **Internal borrowing arrangements** |
| *It is expected that this section will summarise:*   * *Any current internal borrowing arrangements between water services and other council business, including whether finance costs are charged on these arrangements and repayment mechanics;* * *Whether it is proposed that internal borrowing arrangements will be used up to 30 June 2028;* * *Whether it is proposed that internal borrowing arrangements will be used beyond 30 June 2028; and* * *How internal borrowings will be managed to ensure compliance with ringfencing requirements.* |
| **Determination of debt attributed to water services** |
| *It is expected that this section will describe:*   * *How debt allocated to water services on 30 June 2024 was determined; and* * *The total value of water services borrowings and the net debt to operating revenue calculation on 30 June 2024.* |
| **Insurance arrangements** |
| *This section should:*   * *Confirm that the asset owning organisation in the proposed service delivery arrangement will hold the necessary insurance policies;* * *Describe whether annual insurance risk assessments are undertaken – and if not annually, when the last review of insurance cover was completed;* * *Describe whether risk evaluation and assessment identifies probability of loss and cost under scenarios (distinguishing between above and below ground assets); and* * *Describe the level of insurance cover for the network, including the basis for valuation of water assets and how insurance cover is calculated for insurable water services assets.*   *In addition, it is expected that this section will briefly summarise the insurance management policy for water services, including:*   * *Insurance review policy and asset identification standards;* * *Key insurable risks, a description of risk appetite/tolerance and identified mitigations;* * *Any link with Council’s disaster policy response to mitigate insurance losses; and* * *Delegations and reporting on insurance.* |

# Part D: Financial sustainability assessment

## Confirmation of financially sustainable delivery of water services

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| Financially sustainable water services provision |
| **Confirmation of financially sustainable delivery of water services by 30 June 2028** |
| *It is expected that this section will demonstrate that the Plan achieves financially sustainable delivery of water services by 30 June 2028, which can be met by confirmation of:*   * *‘Revenue sufficiency’ - sufficient revenue to cover the costs (including servicing debt) of water services delivery;* * *‘Investment sufficiency’ – projected investment is sufficient to meet levels of service, regulatory requirements and provide for growth; and* * *‘Financing sufficiency’ - funding and financing arrangements are sufficient to meet investment requirements.* |
| **Actions required to achieve financially sustainable delivery of water services** |
| *The Plan must include an explanation of what the council proposes to do to ensure that the delivery of water services will be financially sustainable by 30 June 2028. This may include:*   * *Projected price path/revenue requirements – and how this ensures that water revenues cover the costs of service (including assumptions for recovery of depreciation);* * *The level of investment required over 10-years to meet levels of service, regulatory requirements and provide for growth; and* * *How levels of borrowing will be managed within borrowing limits.* |
| **Risks and constraints to achieving financially sustainable delivery of water services** |
| *The purpose of this section is to summarise any issues, constraints and risks to delivery of financially sustainable water services.* |

## Financial sustainability assessment - revenue sufficiency

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| Assessment of revenue sufficiency | |
| **Projected water services revenues cover the projected costs of delivering water services** | |
| *It is expected that this section will demonstrate that:*   * *Projected revenues are sufficient to cover the costs (including servicing debt) of water services delivery;* * *Projected revenues are sufficient to finance the required level of investment; and* * *Whether projected revenues have been assessed as meeting the ‘revenue sufficiency’ test.* | *Include the following chart – “Projected water services revenue and expenses”. This chart can be generated in the Financial Template.* |
| **Average projected charges for water services over FY2024/25 to FY2033/34** | |
| *In this section, councils are requested to populate the financial table below. All projected charges should be inclusive of GST.*  *Councils should provide a brief description of assumptions used in calculating projected median household charges.*   |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Projected average charge per connection / rating unit (including GST) | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | Drinking water | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Wastewater | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Stormwater | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Average charge per connection / rating unit** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | | Increase in average charge | [$X.X%] | [$X.X%] | [$X.X%] | [$X.X%] | [$X.X%] | [$X.X%] | [$X.X%] | [$X.X%] | [$X.X%] | [$X.X%] | | **Water services charges as % of median household income** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | | |
| **Projected operating surpluses/(deficits) for water services** | |
| *In this section, councils are requested to populate the financial measure “Operating Surplus Ratio” [Operating surplus excluding capital revenues, divided by operating revenues].*  *This ratio is an indicator of whether operating revenue is sufficient to cover operating expenses. Where this ratio percentage is negative, this represents the percentage increase required for revenues to cover costs. Councils should specify the unit of measurement in the table (for example, $k or $m).*   |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Operating surplus ratio (whether revenues cover costs) | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | Operating surplus/(deficit) excluding capital revenues – combined water services | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Operating revenue – combined water services | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Operating surplus ratio** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** |   *Councils should comment on:*   * *Whether projected operating revenues generate surpluses or deficits;* * *The policy for recovering depreciation charges when setting revenues;* * *What any surpluses generated will be applied to; and* * *Where there is an operating deficit in any year, comment as to why this is appropriate.* | |
| **Projected operating cash surpluses for water services** | |
| *In this section, councils are requested to populate the financial measure “Operating Cash Ratio” [Operating surplus plus depreciation plus interest costs minus capital revenues, divided by operating revenue]. This ratio is an indicator of whether cash surpluses are generated from operations to pay interest, fund investment and repay debt. Councils should specify the unit of measurement in the table (for example, $k or $m).*   |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Operating cash ratio (whether revenues cover costs) | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | Operating surplus/(deficit) + depreciation + interest costs - capital revenues | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Operating revenue – combined water services | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Operating cash ratio** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** |   *Councils should comment on:*   * *Whether projected operating cashflows are generated;* * *What cash surpluses generated will be applied to; and* * *Whether projected operating cashflows are sufficient to meet renewals investment requirements and to meet scheduled debt repayments.* | |

## Financial sustainability assessment - investment sufficiency

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| Assessment of investment sufficiency | |
| **Projected water services investment is sufficient to meet levels of service, regulatory requirements and provide for growth** | |
| *It is expected that this section will demonstrate that:*   * *Proposed level of investment is sufficient to meet levels of service, regulatory requirements and provide for growth;* * *Proposed level of investment is fully funded by projected revenues and access to financing; and* * *Projected levels of investment have been assessed as meeting the ‘investment sufficiency’ test.* | *Include the following chart – “Projected water services investment requirements”. This chart can be generated in the Financial Template.* |
| **Renewals requirements for water services** | |
| *To demonstrate asset sustainability, councils are requested to populate the below financial measure “Asset Sustainability Ratio” [Capital expenditure on renewals divided by depreciation, minus 1]. This ratio assesses whether projected renewals investment is more or less than projected depreciation and is an indicator as to whether the renewals programme is replacing network assets in line with the rate of asset deterioration.*  *Where the ratio is positive, this means that there is more projected renewals investment than projected depreciation. Where this ratio is negative, this means that projected renewals investment is less than projected depreciation.*  *Councils should specify the unit of measurement in the table (for example, $k or $m).*   |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Asset sustainability ratio | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | Capital expenditure on renewals – all water services assets | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Depreciation – all water services assets | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Asset sustainability ratio** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** |   *Councils should comment on:*   * *How the proposed renewals investment has been determined and how this is consistent with the long-term infrastructure strategy, asset management plan and/or other strategic documents relating to water services asset management; and* * *Where the projected levels of renewals investment is lower than projected depreciation, why this is appropriate.* | |
| **Total water services investment required over 10 years** | |
| *To demonstrate asset improvement, councils are requested to populate the below financial measure “Asset Investment Ratio” [Total capital expenditure divided by depreciation, minus 1].*  *This ratio compares total investment to projected depreciation. Where the ratio is positive, this means that there is more projected investment than projected depreciation. Where this ratio is negative, this means that projected investment is less than projected depreciation.*  *Councils should specify the unit of measurement in the table (for example, $k or $m).*   |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Asset investment ratio | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | Total capital expenditure – all water services assets | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Depreciation – all water services assets | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Asset investment ratio** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** |   *Councils should comment on:*   * *How the proposed levels of investment have been determined; and* * *How this is consistent with the long-term infrastructure strategy, asset management plan and/or other strategic documents relating to water services asset management.* | |
| **Average remaining useful life of network assets** | |
| *To demonstrate asset consumption, councils are requested to populate the below financial measure “Asset Consumption Ratio” [Book value of infrastructure assets divided by replacement value of infrastructure assets].*  *This ratio compares the book value of water infrastructure assets to total replacement value of water infrastructure assets. The ratio percentage represents the average remaining useful life of network assets. If this ratio materially reduces over time, then this means that the burden on future consumers to replace network assets is increasing.*  *Councils should specify the unit of measurement in the table (for example, $k or $m).*   |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Asset consumption ratio | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | Book value of water infrastructure assets | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Replacement value of water infrastructure assets | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Asset consumption ratio** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** |   *Councils should comment on:*   * *The impact that the proposed level of investment has on the average remaining useful life of network assets over the 10-year period; and* * *Where there is a material decrease in the asset consumption ratio over time, how investment beyond FY2033/34 will ensure that asset replacement requirements are delivered.* | |

## Financial sustainability assessment - financing sufficiency

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| Assessment of financing sufficiency | |
| **Confirmation that sufficient funding and financing can be secured to deliver water services** | |
| *It is expected that this section will confirm:*   * *Whether projected total council borrowings are within council borrowing limits;* * *Whether projected water services borrowings are within the council-determined limit for water services borrowing;* * *The required levels of borrowings can be sourced; and* * *The Plan meets the ‘financing sufficiency’ test.* | |
| **Projected councilborrowings against borrowing limits** | **Projected water services borrowings against borrowing limits** |
| *Include the following chart – “Projected council net debt to operating revenue”. This chart can be generated in the Financial Template.*  *If councils have produced a joint Plan, each council is required to produce a projected council net debt to operating revenue graph. Advice should be sought from the Department as to whether water services revenues and debt should be included, which will be dependent on the proposed service delivery model.* | *Include the following chart – “Projected water services net debt to operating revenue”. This chart can be generated in the Financial Template.*  *It is recommended that an appropriate borrowing limit is set for water services that reflects the levels of investment proposed, whilst ensuring that council stays within its borrowing covenants.* |
| **Projected borrowings for water services** | |
| *In this section, councils are requested to populate the below financial measure “Net Debt to Operating Revenue” [gross borrowings minus cash and equivalents, divided by operating revenue].*  *Operating revenue is used as a proxy for the Local Government Funding Agency’s (LGFA) definition of revenue, for simplicity. LGFA defines revenue for this purpose as “Cash earnings from rates, grants and subsidies, user charges, interest, dividends, financial and other revenue and excludes non-government capital contributions (e.g. developer contributions and vested assets)”.*  *This ratio compares projected borrowings (minus cash and cash equivalents) to projected operating revenues. Councils should specify the unit of measurement in the table (for example, $k or $m).*   |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Net debt to operating revenue | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | Net debt attributed to water services (gross debt less cash) | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Operating revenue – combined water services | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Net debt to operating revenue %** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** |   *Councils should comment on:*   * *The profile of borrowings required and how this relates to the timing of investment requirements; and* * *Whether the projected net debt to operating revenue calculation is within the council-determined limit for water services.* | |
| **Borrowing headroom/(shortfall) for water services** | |
| *In this section, councils are requested to populate the below financial measure “Borrowing Headroom/(Shortfall)” [Maximum allowable net debt at borrowing limit (operating revenue multiplied by ‘net debt to operating revenue limit for water services’) minus projected net debt attributed to water services].*  *This measure determines whether projected borrowings are within borrowing limits, as well as the ability to borrow for unforeseen events. A positive number equates to the additional amount of borrowings that could be taken on without exceeding borrowing limits. A negative number means borrowings exceed the borrowing limit.*  *It is recommended that all water services delivery arrangements have a specified borrowing limit for water services – whether delivered in-house or through the establishment of a water services organisation.*  *Councils should specify the unit of measurement in the table (for example, $k or $m).*   |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Borrowing headroom/(shortfall) against limit | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | Operating revenue | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Debt to revenue limit for water services (%) | [$X.X%] | [$X.X%] | [$X.X%] | [$X.X%] | [$X.X%] | [$X.X%] | [$X.X%] | [$X.X%] | [$X.X%] | [$X.X%] | | **Maximum allowable net debt at borrowing limit** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | | Projected net debt attributed to water services | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Borrowing headroom/(shortfall) against limit** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** |   *Councils should comment on:*   * *The debt limit specified by council for water services on a net debt to operating revenue basis;* * *The amount of projected borrowing headroom; and* * *If, in any year, the ratio shows a borrowing shortfall against limit, how this shortfall will be backed by other council revenues, and how this will be rectified through appropriate revenue setting for water services delivery.* | |
| **Free funds from operations** | |
| *In this section, councils are requested to populate the below financial measure “Free Funds from Operations”. [Free funds from operations for water services (operating revenue minus operating expenses plus depreciation and other non-cash expenses, less interest revenue), divided by net debt (gross borrowings minus cash and equivalents)].*  *This ratio measures the percentage of debt balance that is generated in free cash flow each year and is key leverage indicator for financiers. Councils should specify the unit of measurement in the table (for example, $k or $m).*   |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Free funds from operations | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | Projected net debt attributed to water services | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Projected free funds from operations – water services | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Free funds from operations to net debt ratio** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** | **[$X.X%]** |   *Councils should comment on the level of projected leverage for water services under the free funds from operations calculations and how this is consistent with the financial strategy for water services delivery.* | |

# Part E: Projected financial statements for water services

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| Projected financial statements – for drinking water, wastewater, stormwater and combined water services |
| **Projected funding impact statement** |
| *Complete the following funding impact statement table for each of drinking water, wastewater, stormwater, and combined water services. Add or delete rows as appropriate.*   |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Projected funding impact statement - water services | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | **Sources of operating funding** |  |  |  |  |  |  |  |  |  |  | | General rates | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Targeted rates | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Subsidies and grants for operating purposes | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Local authorities fuel tax, fines, infringement fees and other | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Fees and charges | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total sources of operating funding** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | | **Applications of operating funding** |  |  |  |  |  |  |  |  |  |  | | Payments to staff and suppliers | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Finance costs | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Internal charges and overheads applied | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Other operating funding applications | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total applications of operating funding** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | | **Surplus/(deficit) of operating funding** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |  |  |  |  |  |  |  |  |  |  |  | | **Source of capital funding** |  |  |  |  |  |  |  |  |  |  | | Subsidies and grants for capital expenditure | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Development and financial contributions | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Increase/(decrease) in debt | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Gross proceeds from sales of assets | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Other dedicated capital funding | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total sources of capital funding** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | | **Applications of capital funding** |  |  |  |  |  |  |  |  |  |  | | Capital expenditure - to meet additional demand | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Capital expenditure - to improve levels of services | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Capital expenditure - to replace existing assets | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Increase/(decrease) in reserves | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Increase/(decrease) in investments | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total applications of capital funding** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |  |  |  |  |  |  |  |  |  |  |  | | **Surplus/(deficit) of capital funding** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |  |  |  |  |  |  |  |  |  |  |  | | **Funding balance** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |
| **Projected statement of comprehensive revenue and expense** |
| *Complete the following table for each of drinking water, wastewater, stormwater, and combined water services. Add or delete rows as appropriate.*   |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Projected statement of profit and loss - water services | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | **Revenue** |  |  |  |  |  |  |  |  |  |  | | Operating revenue | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Other revenue | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total revenue** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |  |  |  |  |  |  |  |  |  |  |  | | **Expenses** |  |  |  |  |  |  |  |  |  |  | | Operating expenses | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Finance costs | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Overheads and support costs | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Depreciation & amortisation | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total expenses** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |  |  |  |  |  |  |  |  |  |  |  | | **Net surplus/(deficit)** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |  |  |  |  |  |  |  |  |  |  |  | | Revaluation of infrastructure assets | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total comprehensive income** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |  |  |  |  |  |  |  |  |  |  |  | | **Cash surplus/(deficit) from operations (ex non-cash items)** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |
| **Projected statement of cashflows** |
| *Complete the following table for each of drinking water, wastewater, stormwater, and combined water services. Add or delete rows as appropriate.*   |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Projected statement of cashflows - water services | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | **Cashflows from operating activities** |  |  |  |  |  |  |  |  |  |  | | Cash surplus/(deficit) from operations | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | [Other items] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Net cashflows from operating activities** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |  |  |  |  |  |  |  |  |  |  |  | | **Cashflows from investing activities** |  |  |  |  |  |  |  |  |  |  | | Capital expenditure – infrastructure assets | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | [Other items] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Net cashflows from investing activities** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |  |  |  |  |  |  |  |  |  |  |  | | **Cashflows from financing activities** |  |  |  |  |  |  |  |  |  |  | | New borrowings | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Repayment of borrowings | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Net cashflows from financing activities** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |  |  |  |  |  |  |  |  |  |  |  | | **Net increase/(decrease) in cash and cash equivalents** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |  |  |  |  |  |  |  |  |  |  |  | | Cash and cash equivalents at beginning of year | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Cash and cash equivalents at end of year** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |
| **Projected statement of financial position** |
| *Complete the following table for each of drinking water, wastewater, stormwater, and combined water services. Add or delete rows as appropriate.*   |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Projected statement of financial position | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | **Assets** |  |  |  |  |  |  |  |  |  |  | | Cash and cash equivalents | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Other current assets | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Infrastructure assets | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Other non-current assets | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total assets** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |  |  |  |  |  |  |  |  |  |  |  | | **Liabilities** |  |  |  |  |  |  |  |  |  |  | | Borrowings – current portion | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Other current liabilities | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Borrowings – non-current portion | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Other non-current liabilities | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total liabilities** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |  |  |  |  |  |  |  |  |  |  |  | | **Net assets** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |  |  |  |  |  |  |  |  |  |  |  | | **Equity** |  |  |  |  |  |  |  |  |  |  | | Revaluation reserves | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | Other reserves | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total equity** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |

# Water Services Delivery Plan: additional information

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| ***Additional disclosures to support Plan*** |
| *Councils are requested to provide additional disclosures to accompany Plans:*   * *Projected expenditure on significant capital projects; and* * *Disclosure of risks and material assumptions for water services delivery.*   *The information disclosure requirements have been set out in template form in this addendum section.*  *Councils may wish to use this suggested template, or alternatively can provide this supporting information in another form.* |

## Significant capital projects

*This section is to provide a schedule of all material capital projects included in the investment projections in the Plan. Councils are encouraged to set and describe an appropriate materiality threshold for populating these schedules, for example as currently provided in your Long-Term Plans. Councils may wish to include capital projects details that cover an additional 20 years (referring to Infrastructure Strategy).*

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| --- |
| Significant capital projects |
| **Significant capital projects – drinking water** |
| |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Significant capital projects – drinking water | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | **Projects to meet additional demand** |  |  |  |  |  |  |  |  |  |  | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total investment to meet additional demand** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | | **Projects to improve levels of services** |  |  |  |  |  |  |  |  |  |  | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total investment to meet improve levels of services** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | | **Projects to replace existing assets** |  |  |  |  |  |  |  |  |  |  | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total investment to replace existing assets** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | | **Total investment in drinking water assets** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |
| **Significant capital projects – wastewater** |
| |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Significant capital projects – wastewater | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | **Projects to meet additional demand** |  |  |  |  |  |  |  |  |  |  | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total investment to meet additional demand** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | | **Projects to improve levels of services** |  |  |  |  |  |  |  |  |  |  | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total investment to meet improve levels of services** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | | **Projects to replace existing assets** |  |  |  |  |  |  |  |  |  |  | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total investment to replace existing assets** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | | **Total investment in wastewater assets** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |
| **Significant capital projects – stormwater** |
| |  |  |  |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | | Significant capital projects – stormwater | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 | FY2028/29 | FY2029/30 | FY2030/31 | FY2031/32 | FY2032/33 | FY2033/34 | | **Projects to meet additional demand** |  |  |  |  |  |  |  |  |  |  | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total investment to meet additional demand** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | | **Projects to improve levels of services** |  |  |  |  |  |  |  |  |  |  | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total investment to meet improve levels of services** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | | **Projects to replace existing assets** |  |  |  |  |  |  |  |  |  |  | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | [xxx] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | [$X,XXX] | | **Total investment to replace existing assets** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | | **Total investment in stormwater assets** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | **[$X,XXX]** | |

## Risks and assumptions

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| --- |
| Disclosure of risks and material assumptions for water services delivery |
| *Councils may wish to disclose risks and material assumptions for water services delivery that have been included in the Plan. The following optional table has been included as a way such risks and assumptions could be summarised.*   |  |  |  |  | | --- | --- | --- | --- | | Parameters | Drinking supply | Wastewater | Stormwater | | **Key Risks**   * Future water service delivery * Network performance * Regulatory compliance * Delivery of Capital Programme * Organisational capacity * Long term issues e.g. providing for growth, climate change |  |  |  | | **Significant assumptions**   * Future water service delivery * Network performance * Regulatory compliance * Delivery of Capital Programme * Organisational capacity * Long term issues e.g. providing for growth, climate change |  |  |  | |